

# The Facilities Leader's Seasonal Playbook 2025

Mastering Maintenance, Budgets, and Provider Excellence Year-Round

ServiceChannel

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## Introduction

Facilities managers and operations leaders face critical challenges heading into 2025. Your footprint is expanding, customer expectations keep rising, and your team is under increasing pressure to deliver consistent, high-quality experiences while optimizing resources. In short, there's a high bar to meet.

The secret to meeting — and exceeding — that bar? Proactive strategic, seasonal planning. While reactive approaches might address immediate issues, proactive planning helps prevent asset downtime, control costs, and maintain service excellence across every location.

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This guide brings these elements together to help create a seasonal playbook for 2025 that will help you deliver results throughout the year.

### March-May Spring Planning

### **Key Takeaways**

- Strategic maintenance planning and performance monitoring during spring creates
   operational resilience before peak season demands begin
- Data-driven KPIs and benchmarking across assets and locations enables facilities leaders to optimize both maintenance timing and resource allocation
- Regular provider performance reviews and quality tracking now helps ensure consistent service delivery when business intensity increases

As you begin to ramp up operations in the spring, facilities leaders should focus on proactive, preventive asset maintenance to support peak performance. This is also a critical period to reinforce your facilities network, especially if your business is expecting a busy summer season.

Spring represents your window of opportunity to fine-tune operations with the data you've collected from the first few months of the year. By focusing on preventive maintenance, performance monitoring, and provider relationship optimization now, you'll be positioned to maintain service excellence even as customer traffic grows. The work you do during these months — from calibrating asset KPIs to scheduling strategic maintenance — creates the operational resilience needed to thrive as you transition into the busy spring season.

### Strategic Resource Planning

- Balance performance and cost by prioritizing preventive maintenance. Preventive maintenance keeps your assets running at peak performance for longer, which means fewer asset replacements over time. As a new season starts, you can begin to deploy your Q2 budget and ensure peak asset performance.
- Monitor performance against benchmarks to better understand the projected lifecycle of an asset. With performance metrics from the first three months of the year, you have the data to plan for peak periods and optimize budgets. If your model of HVAC has a typical lifespan of 15 years, but it's 14 years old and is performing as well as ever, you can probably divert funding that would have otherwise gone toward a replacement to a different area of the business.
- Factor budget cycles and location-specific wearand-tear into your replacement strategy. Assets in locations that experience a high volume of foot traffic may degrade more quickly than in those that are less busy, so replacement budgeting may fall in different budget cycles depending on location. Other assets, like HVAC systems, which have to work harder in the upcoming summer months, may require more budget for preventive maintenance now.

### > Preventive Maintenance Excellence

- Identify optimization opportunities by creating KPIs for assets. Using performance data you have collected during the first months of the year, build KPIs across asset types. Then, develop asset maintenance and repair plans that optimize performance against these goals.
- Determine optimal maintenance windows by analyzing trends like customer volume and planned location closures. Off-peak hours, like between lunch and dinner service for a restaurant, are ideal times for maintenance, while for retail stores, it may be slow shopping periods. This information will be essential to prepare for peaks in customer volume.
- Include weather preparation activities to avoid emergency repairs. If you're in an area affected by winter storms, compile any operational insights you have from managing volatile weather to help you prepare for the rest of the year. Before rainy seasons, you may want to conduct roofing inspections, and if you operate in the hurricane belt, early spring would be a good time to test backup generators.

### > Service Provider Network Management

- Track work order quality of service providers. Even if a work order is completed quickly, it doesn't mean the asset was serviced correctly or thoroughly. Incomplete or ineffective servicing can mean more work orders and more service disruptions — something you don't want to deal with in the summer if you operate in locations that experience heat extremes or are a business with an influx of summer customers.
- Ensure invoice accuracy and compliance. As you develop relationships with the year's new providers, you'll gain more insight into their invoices and compliance standards. Trustworthy service providers will bill you correctly for work completed, while ensuring work is done compliantly. But it's important that, as a facilities leader, you're double checking these important requirements are being met.
- Schedule and document regular internal performance reviews to boost efficiency. Gather key stakeholders together to review current service provider performance. Use your conclusions to assess where improvements can be made and to identify standout providers.



### Spring Weather Preparedness

- Transform winter insights into spring action plans. Use data collected from winter performance to create location-specific spring preparation strategies. A retail location in Florida might prioritize humidity control and early hurricane prep, while a restaurant in the Pacific Northwest focuses on rain management and outdoor dining readiness.
- Optimize cooling systems before summer demand spikes. Schedule comprehensive HVAC inspections and maintenance while temperatures are moderate. By testing system performance, upgrading components, and calibrating controls during spring, you ensure reliable cooling when customer traffic peaks and temperatures rise.
- Launch spring maintenance across locations. Implement spring maintenance programs that account for regional weather variations and asset-specific needs. A rainy spring can affect asset performance differently than a dry one, and these locations will require different maintenance schedules.

# Your Spring Success Checklist

#### **Monitor Your Budget Performance**

- Analyze spending patterns and compare with projected budgets
- □ Adjust allocation models for optimization
- Review expansion costs and adjust as necessary

### **Ramp Up Your Maintenance Plans**

- Prioritize preventive maintenance servicing
- Document compliance monitoring data
- Develop asset performance KPIs

### **Optimize Your Provider Network**

- □ Evaluate initial provider performance metrics
- □ Refine provider requirements
- Ensure cost and performance alignment

#### **Strengthen Your Spring Resilience**

- Assess post-winter system performance
- □ Prepare HVAC and cooling systems for summer
- Develop location-specific spring preparedness plans

### June – August

### **Summer Planning**

### **Key Takeaways**

- Mid-year performance analysis provides the insights needed to optimize operations for peak performance
- Strategic maintenance scheduling and technology evaluation now helps prevent costly disruptions during high-traffic seasons
- Proactive provider management and training ensures your service network can scale to meet holiday season requirements if your business experiences an end-of-year rush

Summer serves as your strategic checkpoint for the second half of the year — and one of the busiest times for business like retail and restaurants. With six months of performance data to analyze and the holiday season on the horizon, this season demands both evaluation and preparation from facilities leaders.

The timing is critical to make operational adjustments if you anticipate facilities demands will intensify as the year progresses. From assessing provider performance to scheduling preventive maintenance, the groundwork you lay during these months determines your ability to deliver peak performance consistently, even during the busiest periods. By focusing on both current optimization and future preparation now, you create the operational resilience needed to maintain service excellence when customer expectations are high.

### Strategic Resource Planning

- Analyze the true cost impact of service delays and asset downtime. Broken equipment can mean negative customer experiences and lost business, sending a financial ripple effect across your organization. Fast and thorough servicing can prevent this.
- Plan for technology evolution and the investment that goes along with it. As you grow, you may find that the technology solutions you have in place no longer support your operations and that it's time to upgrade. This can become clear in peak periods when your technology can't keep up with demand. To proactively plan for this evolution, evaluate your current solutions with your growth goals in mind to determine whether they can scale alongside you.
- Assess cost-effectiveness against market standards. Service rates can vary greatly by market, and even within the same market, there can be a wide range of costs, especially in peak periods. Research average service pricing, and compare your service providers' rates to that figure to help determine if you're maximizing your budget.

### > Preventive Maintenance Excellence

- Align servicing with operational peak periods to optimize maintenance schedules. If you manage retail facilities, for example, you can schedule store environment maintenance like lighting repairs after the holiday rush. If you are in the food service industry, schedule preventive maintenance on refrigeration and freezers before summer heat waves.
- Monitor equipment performance data and lifespans to forecast major replacement costs and regular maintenance budgets. Say, for instance, you have a point-of-sale (POS) system that starts to slow down every five months and a refrigeration unit approaching the end of its expected lifecycle. You should budget for the regular five-month POS servicing, while setting aside more funds to cover a replacement refrigerator when the time comes. Halfway through the year is a strategic time to make these assessments.
- Document work order metrics from Q1 and Q2 to understand how well your assets are performing.
   It's normal to see a degradation in performance as an asset gets older, but if a new asset needs frequent servicing, there could be a larger problem to address that may require additional investment.
- Determine service impact on customer experience.
   For instance, if subpar work is being performed, and the lights are always out in one section of your facility, it can negatively affect customer experience.
   But if excellent work is being performed, and POS systems are working quickly and accurately, it could reinforce a positive customer experience. And if you're expecting more customers this season, the stakes are even higher.

### > Service Provider Network Management

- Maintain relationships with backup providers to ensure fast, affordable coverage when your preferred provider is unavailable. You don't want to scramble to find a suitable provider during a critical time of need — while managing a peak season for your business.
- Track progress against defined improvement goals. Whether you ask current service providers to meet internal work order goals like response time and completion time, or decide to engage new service providers if goals aren't being met, make sure expectations are clearly defined internally and externally to ensure peak performance. Use the year's midpoint as an opportunity to reassess this area.
- Identify training and support requirements expected of your service providers. For example, grocery stores rely on service providers to maintain compliance standards when repairing refrigerant leaks, which requires special certification. If you realize your network has compliant provider gaps, address them now to cover yourself for the remainder of the year.



### Summer Weather Preparedness

- Track seasonal impact on system performance. Monitor how extended daylight hours, sustained high temperatures, and increased foot traffic affect your critical assets. This analysis helps identify which equipment needs additional support during summer's peak demands and informs future seasonal planning.
- Configure cooling systems for maximum seasonal efficiency. Optimize HVAC and refrigeration
  settings based on historical performance data and predicted summer demands. Fine-tuning temperature
  setpoints, run cycles, and load distribution helps maintain ideal environments while preventing system
  strain during the hottest, busiest periods.
- Establish heat stress inspection routines. Implement systematic checks for signs of heat-related strain on building components and equipment that don't typically receive summer-specific attention. This includes monitoring roof materials for heat damage, checking exterior door alignment as buildings expand in high temperatures, and inspecting window seals that can degrade under intense UV exposure.



### Your Summer Success Checklist

#### **Evaluate Your Resource Deployment**

- Analyze YTD budget allocation and impact on service
- Research technology investment requirements
- Project holiday spend and adjust budget as needed

### **Optimize Your Maintenance Schedule**

- Update servicing schedules to reflect asset performance
- Assess operational efficiency across performance periods
- Pre-arrange preventive maintenance for critical assets before the holiday season

### **Evaluate Provider Relationships**

- Compare provider performance by market
- □ Identify coverage gaps and work to fill them
- □ Confirm holiday scaling needs with providers

#### **Strengthen Your Summer Resilience**

- Analyze performance impact of seasonal factors on asset efficiency
- Optimize critical assets like HVAC and refrigerators to handle seasonal performance demands
- Implement infrastructure checks to prevent heat damage

### September – November

### **Fall Planning**

### **Key Takeaways**

- Strategic maintenance scheduling and real-time monitoring keeps your facilities running smoothly during holiday rushes — especially important for FM leaders in retail, where peak shopping seasons bring surges in foot traffic and operational demand
- Coordinating resources across locations helps your team deliver consistent service when it matters most
- Holiday season performance data becomes your roadmap for an even stronger facilities
   program next year

Fall presents one of the most challenging periods to maintain peak facility performance. With next year's planning demands on the horizon, this quarter tests your operational capabilities while shaping your future strategy.

All the systems and protocols established and optimized throughout the year should now be powering seamless operations. Your facilities network must deliver consistent service excellence during high-traffic periods while capturing vital performance data. These real-world insights during peak operations help you navigate current demands and become the blueprint for strengthening your facilities program in the year ahead.

### Strategic Resource Planning

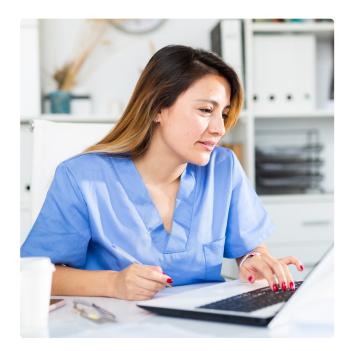
- Consider operational dependencies when scheduling maintenance. You would likely want to prioritize main electrical panel maintenance over exterior painting, for instance, since its failure would shut down all systems within a facility. This is especially important for retail businesses preparing for a busy holiday season when there are limited opportunities for non-disruptive servicing.
- Track warranty and maintenance history to ensure smart asset investment. If an asset needs more frequent maintenance than usual, but still falls under warranty, it may make more sense to replace key parts than it would be to simply continue servicing the parts. This will help avoid disruptions during seasonal rushes.
- Identify potential issues before they occur to minimize disruptions. In the final days of the season, compile historical data and identify patterns from the entirety of this year to predict which stores will need asset replacements in the next, based on equipment age and repair frequency. In turn, you'll be in a position to intervene before they break down.

### > Preventive Maintenance Excellence

- Pre-plan major replacements using lifecycle and performance data. Instead of waiting for key assets to stop functioning, rely on your asset data to plan replacements in advance of a period of increased foot traffic so operations aren't disrupted and customers experience consistent service.
- Monitor real-time equipment performance to keep operations running smoothly. You'll be able to see when assets are performing at their peak, while scheduling extra maintenance for assets that are lagging. This will also help you optimize asset performance and customer experience.
- Evaluate the impact on customer experience if different asset types are down. This will help you prioritize maintenance and repairs as you serve a high volume of customers. A malfunctioning urgent care x-ray machine might take priority over office lighting repairs, while maintaining sanitary conditions in a veterinary operating room would outrank a cracked tile in the vet's waiting room.
- Coordinate maintenance activities across locations to optimize resource utilization. You might find, for instance, that scheduling preventive maintenance for all of your facilities in a single metro area during the same week can help you secure better contractor rates and ensure consistent quality. This is especially helpful for businesses who will have less time for maintenance during the holidays.

### > Service Provider Network Management

- Consider the typical emergency repair costs in each of your markets. For example, emergency and after-hours calls in New York City may cost significantly more than San Diego. These costs can vary widely during high-demand times like the holidays — so prepare accordingly.
- Track provider performance metrics, including response times and completion rates. It's important to monitor how quickly a service provider responds to emergency repairs, for instance, the longer the downtime, the more potential revenue loss your business will face. <u>Quick work order completion</u> is essential to minimize asset downtime and keep operations running seamlessly when they matter the most.
- Monitor provider communication and responsiveness levels, especially during peak periods. Reliability is a critical factor when it comes to your relationship with your service providers, and if you are unable to get a hold of them during emergencies, your entire operation could be affected.



### → Fall Weather Preparedness

- Map resource demands against weather variables. Analyze how autumn's unique patterns from temperature swings to seasonal storms affect maintenance needs and asset performance. This data helps position resources effectively during the critical ramp-up to the holiday season.
- Address fall-specific facility risks. Implement targeted programs for seasonal challenges like leaf accumulation around drainage systems, temperature fluctuation impacts on HVAC performance, and early darkness effects on exterior operations. These focused efforts prevent common fall issues from disrupting end-of-year preparation.
- Coordinate dual-season readiness. Balance end-of-hurricane-season protocols with early winter preparation, ensuring your facilities can handle both warm and cold weather extremes. Being able to flex quickly between seasonal concerns will set you up for success as weather patterns become less predictable.

# Your Fall Success Checklist

### **Deploy Your Peak Period Budget**

- Activate holiday budget reserves across locations
- Scale emergency reserves as the holidays approach
- Monitor real-time spending to ensure budget alignment

### **Intensify Your Maintenance Focus**

- □ Plan preventive services for peak performance
- Prioritize critical asset maintenance
- Monitor system performance as a whole

### Maximize Your Provider Coverage

- Schedule provider servicing during optimal operational windows
- Confirm and implement backup protocols as necessary
- Strengthen communication systems across your provider network

### **Strengthen Your Fall Resilience**

- Use performance data to anticipate seasonal maintenance needs and resource requirements
- Execute autumn-specific preventive maintenance across all locations
- Prepare facilities to handle transitional weather challenges

### **December – February**

### Winter Planning

### **Key Takeaways**

- Winter provides a strategic planning window to establish the systems and performance frameworks that will drive facilities excellence throughout the year to come
- A data-driven approach to resource planning helps facilities leaders optimize budgets, allocate emergency reserves, and prepare for seasonal demands before they arise
- Creating robust operational protocols and approval workflows now ensures seamless
  facilities management when peak seasons and challenges emerge

The winter season is one of the most essential times for facilities managers to prioritize strategic planning. With the fall prep for this season's increased customer volume, operations should be smooth sailing. And after the rush, you'll have access to annual performance data across locations, so use this time to establish the systems and frameworks to set yourself up for success next year.

That means you'll be putting in more effort up front so you have less to manage down the line. From creating comprehensive emergency protocols to establishing performance benchmarks, the work you do now will lay the foundation for seamless operations in the new year.

### Strategic Resource Planning

 Create flexible budget frameworks that automatically adjust based on real-time conditions. For example, urgent care clinics might need additional cleaning budget allocations when patient volume hits a predetermined level. Look at the YTD foot traffic data in December to help determine an optimal threshold for the following year, which you can re-examine effectiveness on a quarterly or biannual basis.

- Set up budget reallocation plans based on seasonal needs and peak periods. You can also tap into your YTD financial data to determine where to allocate funds, depending on seasonal surges. A retail storefront may put extra funding toward window display lighting during the busy holiday season, then redirect those funds to fitting room repairs after shopping wanes in January.
- Use expansion data to project facilities budget requirements for new locations. Perhaps your previous market expansions required higher facilities budgets in the first year and then normalized in year two. That's a precedent you can use to inform future expansion budgets.
- Support rapid expansion via an easily deployable discretionary fund with pre-approved allocation areas. Allocate the funding in alignment with larger organizational goals and expansion strategies to be executed throughout the year. That way, when a growth opportunity — like newly available strategic real estate — comes along, you can move quickly.

- Align emergency funding with seasonal trends.
   Emergency reserves should be higher to account for higher servicing costs during peak shopping seasons like summer and high-risk winter storm season in the Northeast, for example. On the other hand, reserves can be lower during slower periods when service costs are moderate and weather has historically been more stable.
- Set guidelines to ensure your emergency budget is spent appropriately. Critical system failures like HVAC or plumbing would be pre-approved for emergency servicing, while cosmetic repairs would follow a standard maintenance schedule.

### Preventive Maintenance Excellence

- Measure asset efficiency across locations to improve visibility and inform data-driven decisions. Due to factors like customer volume, climate, and age of assets, asset performance can vary widely, affecting maintenance schedules and lifecycle. Doing this in the winter will give you foundational knowledge to draw from the rest of the year.
- Establish approval workflows for different cost thresholds. Begin preparing for the year to come by streamlining your operations. Consider allowing lowcost repairs to be handled at the location-level, but expenses over a predefined amount, like big-budget equipment replacements, to require sign-off from a facilities director.
- Prioritize proactive asset compliance to ensure regulatory requirements are always met.
   For example, there are refrigerant compliance requirements that should be an essential part of a maintenance plan.

### Service Provider Network Management

- Define spending authority levels by role and situation to move quickly during emergencies as the year progresses. For example, you might dictate that location managers are authorized to spend up to \$5,000 for critical equipment repairs, while district managers are authorized to deploy \$25,000 for replacements across locations.
- Pre-negotiate emergency rates and response times. Work with service providers to establish a fixed after-hours rate for the new year, as well as guaranteed response times to minimize asset downtime and maximize budget. You may want to approach this by guaranteeing a minimum monthly work order volume with primary service providers.
- Analyze historical cost data to identify market and seasonal servicing trends. You might find HVAC service provider rates increased during the summer months, for example, while facilities like dental offices might find they need additional maintenance services during their peak period at the end of the year, when patients are eager to use their benefits before they reset.
- Maximize provider coverage across markets. Your business may rely on specialized equipment providers that are not as common in all of your locations, and therefore may cost more and have longer response times for work orders and emergency servicing. To mitigate the risk of equipment failure and extended asset downtime in these locations, analyze your providers' availability from the rest of the year to build a proactive maintenance plan with regular servicing could help avoid emergency repairs while maximizing budget year-round.

### Winter Weather Preparedness

- Conduct comprehensive winterization of critical systems. In cold environment locations, insulate pipes, seal drafty doors, and ensure your HVAC system is in good working order. This will help operations run more efficiently, protect assets from unnecessary wear-and-tear, and help deliver a positive customer experience.
- Create region-specific winter response plans based on regional risks. Facilities in the Northeast may need detailed protocols for snow removal and ice management, while Southern locations might focus on protecting water systems during occasional freezes. Having documented procedures helps teams respond quickly and consistently to weather events.
- Establish clear triggers for emergency weather protocols. Define specific conditions like temperature thresholds or snow accumulation levels — that automatically initiate predetermined response plans. This removes ambiguity and ensures consistent action across your network when severe weather threatens operations.



### Your Winter Success Checklist

#### **Build Your Data-Driven Budget Framework**

- □ Set up a flexible budget allocation system
- Create your expansion funding reserves
- Plan and set aside an emergency budget

#### **Design Your Operational Controls**

- Set up asset efficiency tracking
- **General Setablish maintenance approval workflows**
- Define compliance requirements and protocols
- □ Set emergency response guidelines

#### **Establish Your Provider Network Foundation**

- Define emergency servicing authority levels
- Prepare emergency plans and set fixed rates with providers
- Analyze and document expected servicing needs for the year

### **Strengthen Your Winter Resilience**

- Winterize critical systems
- □ Set up storm response protocols by region
- Establish cold weather maintenance triggers



## Transform Your Facilities Management in 2025 and Beyond

Strategic resource planning sets the foundation for everything that follows — from preventive maintenance to provider management to seasonal execution. When done right, it creates the flexibility needed to protect performance while supporting growth.

As facilities networks expand, the complexity of managing resources, providers, and maintenance across markets grows exponentially. Success requires tools and expertise that can scale with your business while maintaining consistent service delivery at every location.



While facilities management technology helps optimize operations, true transformation comes from having a partner handle the day-today complexity. ServiceChannel brings together the platform, data, and expertise needed to manage daily operations — letting facilities leaders focus on strategic growth while ensuring peak performance across every location. ServiceChannel

Want to learn more about how you can optimize your resource planning for 2025?

 $\rightarrow$  Talk to an expert today

